

Kake Colaboration – Planning & Building Our Future

Southeast Conference Mid-Session Summit

in Juneau, Alaska
March 12-14, 2014



Organized Village of Kake

P.O. Box 316

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(Federally Recognized Tribal Government serving the Kake, Alaska area)

Coming together for a unified vision and coordinated development

- Kake CEDS Plan & Committee
- Kake Energy Committee
- START Project Community
 - selected under DOE OIE project
 - one of five in Alaska in 2012

A short history...

in the 1990's we began fearing what appeared to be inevitable

- End of timber harvesting in Kake as we knew it
- Reductions in the local seafood industry
- High Energy, Transportation and other costs challenge the ability of existing or new industry/business to operate effectively

... as we moved forward, we had a devastating one-two punch in 2004

- Closing of the local Kake Seafood Facility
 - Loss of jobs at the cold storage
 - Loss of a local market for our fishermen
- No local timber harvesting
 - Loss of jobs in the forest
 - Loss of jobs on log ships

... with the effect hitting everyone,

- Resulting drain on our population
 - previously 750-800 year-round (with up to 1,100 in summer)
 - dropped below 500
- Reduced school student count
 - previously 180-200 students (Headstart-12)
 - reduced to around 85
- Hardships on other local businesses, including closures. Resulting in very limited options, only one grocery store, no restaurant, etc.
- ... the list goes on

Time for change and with a bit of help from an outside perspective...

- University of Oregon (OU) offered a helping hand.
 - Michael Hibbard, Ph.D. - Professor & Director
IPRI (Institute for Policy Research & Innovation)
Department of Planning, Public Policy & Management
 - Robert Adkins - Under-Graduate in beginning leading to Dual Masters Graduate

Non-Binding “Letter of Intent” signed by the major community entities, which paved the way to forming the Kake CEDS Committee

The Community of Kake, Alaska

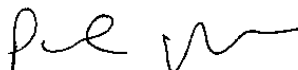
Letter of Intent

August 23, 2004

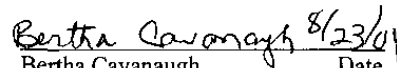
The community of Kake is privileged to have a sound body of government and private industry entities that have historically guided and supported economic growth and social stability for its people. Among these entities are the City of Kake, The Organized Village of Kake and the Kake Tribal Corporation. Together these local factions have independently grown and divested into necessary components of the community and have, through the last several decades, contributed greatly to the cultural sense of place that Kake now enjoys.

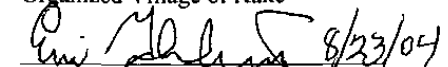
The development of recent socio-economic conditions of southeast Alaska has put communities like Kake in the position of re-evaluating their strengths and weaknesses regarding future prosperity. Kake is fortunate to have the strong local civilian leadership that has stepped forward to demonstrate community contributions like the creation of the newly formed Chamber of Commerce, and the outstanding achievements of the Kake City School District to ascend its youth's educational standards and performances to increasingly higher levels.

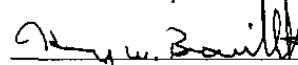
The leadership of Kake recognizes that any one contribution or accomplishment that is gained by government, non-profit, or private industry will collectively benefit the community as a whole. It is for this reason that the above mentioned leaders of Kake have agreed to sign this **(non-legally binding) letter of intent to cooperate** in working together for the purpose of economic development and the consummation of a **comprehensive economic development strategic plan** in which they have enlisted the Planning, Public Policy, and Management Department of the University of Oregon to help create.

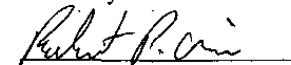

Paul Reese, Mayor
City of Kake
Date Aug 23, 2004


Gary Williams
Executive Director
Organized Village of Kake
Date 08/23/04


Bertha Cavanaugh
Vice President
Kake Tribal Corporation
Date 8/23/04


Eric Gebhart
Superintendent
Kake City School District
Date 8/23/04


Harry Brouillette
President
Commerce/Visitor's Bureau
Date Aug. 23, 2004


Robert Adkins, Student
Planning, Public Policy and
Management Department,
University of Oregon
Date 8/23/04

Kake CEDS Committee

Local
Governments

OVK and City

Local
Education

Kake School
District

Private
Industry

Kake Tribal
Corporation

Local
Fisheries

Kake Non-
Profit
Fisheries

Kake CEDS Plan

- *Unified local vision* and resulting document for EDA, and others we wish to work with for Kake's goals...
 - Federal
 - State
 - Regional
 - others...

2014 update soon to be published



Second Edition,

Planning & Authorization by
Kake Comprehensive Economic Development Strategic Committee

Prepared by
Michael Hibbard and Robert Adkins
Institute for Policy Research and Innovation
University of Oregon

For the Community and People of Kake

January, 2009



...the power of working together within the CEDS Plan



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Kake Tribal Corporation
Kake Office:
Juneau Office

Kake Non Profit

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DATED January
Passed yes
Secretary Signa

City of Kake

"HOME OF THE WORLD'S LARGEST TOTEM POLE"

RESOLUTION NO. 2008 - 08: A Resolution to Adopt the Strategic Economic Development Plan

WHEREAS, the community of Kake is experiencing serious, ongoing economic dislocation; and

WHEREAS, this economic dislocation has forced people to leave Kake jobs and income; and

WHEREAS, the Kake City Council determines that a strategic economic development plan is necessary to chart a strategy for the community and its projects; and

WHEREAS, the Kake City Council sees the need to create a broad based committee to oversee the preparation and implementation of the strategic development plan; and

WHEREAS, the University of Oregon's Institute for Policy Research and Innovation has worked with the community to prepare a draft strategic development plan

NOW THEREFORE BE IT RESOLVED THAT by the Kake City Council

- 1) The "Moving Forward: Next Steps for Strategic Economic Development in Kake, Alaska" is hereby adopted as the economic development plan of the City of Kake.
- 2) The "Strategic Economic Development Committee" formed by the University of Oregon planning work is hereby constituted as a committee of the City of Kake. It is charged with overseeing implementation of the plan, with revising it as necessary, and reporting regularly to the Kake City Council.
- 3) This resolution is effective immediately upon passage.

Passed and approved by a duly constituted quorum vote of 5 with 0 nays, and 0 abstaining this 21 day of July, 2008.

Christine Beltraman
Attest

Thomas Kabele



Resolution No. 2008-13 - Adoption of Kake Strategic Economic Plan and CEDS Planning Process

WHEREAS, the Organized Village of Kake (hereinafter referred to as OVK) is a federally recognized Indian Tribe and is organized pursuant to the authority of the Federal Indian Reorganization Acts (hereinafter IRA) of 1934 and 1936, which is the contemporary sovereign government of the Kake Tribe dating back to time immemorial; and,

WHEREAS, the IRA Council as the duly elected governing body formed under the OVK Constitution and By-Laws is authorized to act on behalf of its Tribal Citizens/Members; and,

WHEREAS, OVK is recognized by the United States of America as being eligible for programs and services through the federal government, based on OVK's status as a federally recognized Indian Tribe, including activities and functions serving its Citizens; and,

WHEREAS, the community of Kake in recent years has been experiencing serious, ongoing economic dislocation; and,

WHEREAS, this economic dislocation has forced people to leave Kake in search of jobs and income which, along with the related population loss, threatens the long-term survival of Kake; and,

WHEREAS, the OVK IRA Council has determined that a strategic economic development plan is necessary to chart a strategy for the community and prioritize projects; and,

WHEREAS, the OVK IRA Council also affirms the need for a broad based committee to oversee the preparation and implementation of the Comprehensive Economic Development Strategic (hereinafter CEDS) Plan; and,

WHEREAS, the University of Oregon's Institute for Policy Research and Innovation (hereinafter IPRI), has worked with the community to prepare the first edition, and most recently, the second edition of a strategic economic development plan and IPRI will continue serving as an independent monitoring and evaluation agency.

THEREFORE BE IT RESOLVED, that the second edition under the CEDS process, entitled "Moving Forward: Next Steps for Strategic Economic Development in Kake, Alaska", is hereby adopted as the economic development plan of the Organized Village of Kake; and,

BE IT FURTHER RESOLVED, that the "Strategic Economic Development Committee" formed to work with the University of Oregon planning effort shall continue as an official committee of OVK, and it is charged with overseeing the implementation of the plan, revising it as necessary, and reporting regularly to the OVK Council; and,

BE IT FINALLY RESOLVED, that this resolution is effective immediately upon passage.

CERTIFICATION

This resolution was duly adopted at an IRA Council meeting held this 20 day of July, 2008 by a quorum of 5 (includes president as non-voting chairperson except in case of tie vote) with 4 yes votes, 0 no votes, and 0 abstaining.

Casimero A. Aceveda
Casimero A. Aceveda, President

John Jackson
Attest

Kake, Alaska

**THE WAY FORWARD:
A PRELIMINARY STRATEGIC ECONOMIC DEVELOPMENT
PLAN FOR KAKE, ALASKA**

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**MOVING FORWARD:
STRATEGIC ECONOMIC**

Second Edition,

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START Alaska

Strategic Technical Assistance Response Team

- project of the DOE Office of Indian Energy Policy and Programs (DOE-IE)
- Initiative aimed at advancing next-generation energy development in Indian Country
 - Application by OVK in early-2012, as local tribal government
 - Partnership assistance with SEACC
 - Multi-step selection process

START Alaska

Strategic Technical Assistance Response Team

During our 2012 project year:

- 6 Tribes in the lower-48
- 5 Tribes in Alaska

• Multi-agency participation after selection of Kake

- Office of Indian Energy
- NREL
- Marsh Creek
- SEACC

Local partners/stakeholders & Energy Committee

- Members of local CEDS committee
 - City, OVK, KTC, School, Hatchery
- Southeast Conference & AEA
- IPEC & SEAPA
- SEACC & REAP
- THRHA & SEARHC
- VISTA & Americorp
- At-Large members
- ... ongoing with DOE OIE, NREL, BIA

Activities during July 2012 visit

- Work with our youth at Culture Camp
- Assessment of Energy Options (e.g. Hydro, biomass, heat recovery, etc)
- Solar site selection & PV arrays installation
- Relocate MET tower
- Multiple meetings including
 - Stakeholders, Community-wide, Next Steps
- Energy Fair & other public education/input
- Energy committee planning
- Strategic planning







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and currently...

- ongoing collaboration with our partners, locally, regionally and beyond...
- hands-on including:
 - Electrical intertie
 - Other energy assessment/development, such as wind evaluation, solar production, etc.
 - Bio-mass project & district heating loop
 - help from JEDC, USFS, AEA & other partners
 - Push on potential hydro-electric
 - moving forward with IPEC, SEAPA & other partners



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